The Conference for the Model Aquatic Health Code (CMAHC) Organizational Meeting, 2014

“Be In from the Beginning”

Conference for the Model Aquatic Health Code
Portland, OR
October 8, 2014
INTRODUCTIONS AND LOGISTICS
CMAHC, 2014
Welcome

- Thanks to all attending in person and by livestreaming
- 121 in-person, 150 livestream registration
CMAHC, 2014
Welcome

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- If you have participated in the MAHC Steering Committee or on a MAHC Technical Committee please stand (~150 people)—continue standing
CMAHC, 2014
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- If you submitted comments on the MAHC drafts please stand
CMAHC, 2014
Thanks to Our Founding Sponsor

- National Swimming Pool Foundation
  - Tom Lachocki, Board of Directors for CMAHC support
  - Susan Wichmann, Jocelyn Jester for meeting support

Keeping Pools Safer.
Keeping Pools Open.
CMAHC, 2014
Thanks to Our Beverage and Lunch Sponsors

- Jeff Ellis and Associates
- WhiteWater West Industries
- World Waterpark Association

Jeff Ellis and Associates
WhiteWater West Industries
World Waterpark Association
CMAHC, 2014
Logistics

- Turn off your ring tones
- Restrooms are [location]
- Emergency exits are [location]
- There will be a 15 minute break with coffee, tea provided at ~10 am
- Lunch will be provided at ~noon
  - We will have a 20 minute break and then reconvene for a working lunch
Don’t forget to get your CEU credits!

CEUs are available through NEHA and/or IACET

Attendee will receive an evaluation from NSPF Wednesday evening

- Fill out evaluation
  - Check the box indicating the organization you would like to receive the CEUs from, and return the evaluation
  - All done electronically
- Attendee will receive a CEU certificate or the appropriate paperwork for CEUs once the evaluation has been received

See or contact Susan Wichmann if you have questions at susan.wichmann@nspf.org
CMAHC, 2014
Logistics: Livestream

- We will be triaging live stream messages

- Livestream registration may exceed capacity for doing the live chat
  - If that occurs, please email thoughts, discussion points to info@cmahc.org
CMAHC, 2014
Logistics: Questions and Discussion

- We’ll present CMAHC strawman with discussion times
  - We have >200 in-person and livestream people so we won’t be able to hear everyone
  - We will time the discussion sessions to enable us to complete the entire agenda
  - We will be taking notes during the entire meeting
  - If you have a point to make that could not be addressed then talk to us after, write on a note and pass to us, write on poster paper in back, or email info@cmahc.org with comment so its in notes
We will pass around a microphone so you can be heard in the room and on the live stream
- Use microphone and speak clearly
- Keep comments or questions short and concise so more people can have a chance to speak
- Make one comment or question and then re-queue to allow others to speak
- If an issue has been brought up, no need to repeat it
CMAHC, 2014
Logistics: Research Agenda Task

- CMAHC is working on a research agenda based on past feedback during MAHC development. Ten top items are listed on poster paper in the back of the room.
- We emailed them to the Livestream registrants before the meeting.
- Perform two tasks on poster paper in back of room-breaks, lunch, need to get up and move
  - Prioritize the projects listed on poster paper in back by putting a number 1 through 10 by each project (1 being top priority)
    - If your top 10 project is not up front, write it on the Priority Project Sheet in back and give it a priority number from 1 to 10.
  - There is also a sheet for you to write other research agenda thoughts down that may not be in the top 10. We will add those to the main research agenda.
SETTING THE STAGE
CMAHC, 2014
Countdown to the MAHC

- 17 years: *E. coli* outbreak in Atlanta
- 13 years: Launch of CDC’s Healthy Swimming website
- 10 years: CDC asked to convene national RWI prevention workshop
- 9 years: National workshop recommends CDC and national consortia create data-based, open-access, national model code
- 7 years: MAHC Steering Committee formed
- 5.5 years: First Technical Committees formed
MAHC Development: Process and Timeline

14 Modules

Develop modules; Post for 1st round of public comment
10/2010-7/2013

Completed

1. Recirculation Systems and Filtration
2. Monitoring and Testing
3. Contamination Burden
4. Hygiene Facilities
5. Fecal/Vomit Blood Contamination Response
6. Operator Training
7. Facility Design and Construction
8. Lifeguarding and Bather Supervision
9. Disinfection and Water Quality
10. Regulatory Program Administration
11. Facility Maintenance and Operation
12. Risk Management/Safety
13. Ventilation and Air Quality

Revise-repost all modules.
2979 comments: 76% of comments asking for change accepted

Completed

Merge all modules; Post “Knitted” Version for 2nd (final) round of public comment
3/2014
1428 comments

Completed

Revised & posted MAHC 1st Edition
4,407 comments addressed with 72% accepted

Completed

August 29, 2014
CMAHC, 2014

Updating the MAHC

- 2005: National workshop also recommends ensuring the MAHC is regularly renewed
How Will the MAHC Be Kept Up-To-Date?

- CDC still owns, revises, and publicly posts the MAHC

- Needs
  - Renew and update to keep up with change
  - Gather broad input on what is needed
    - Public Health, Aquatics, Academia, General Public
  - Assess national input, decide on scientific merit, and summarize changes needed for CDC to decide on change
CDC decides that collecting national input on changes needed to the MAHC should be undertaken by an external organization

Model organization after the Conference for Food Protection (CFP)
  - Oversees collecting input to advise FDA on updating the Model Food Code
  - Biennial update meetings
  - Members suggest changes, changes debated and voted on, FDA gets suggested changes
CMAHC, 2014
Creating the CMAHC

- 2013-2014: CMAHC incorporated as non-profit 501(c)3
  - Interim Board of Directors formed from subset of MAHC Steering Committee members
    - By-laws created
    - Vision and Mission created
    - Sponsorship sought
    - Website created (www.cmahc.org)
    - CMAHC organizational strawman developed
    - New Board Members recruited

- 2014: Board of Directors finalized
CMAHC, 2014
CMAHC Philosophy

- CFP may not always be the best CMAHC model
  - Use cross-cutting CFP components
  - Leave those which don’t fit aquatics
  - Create new approaches when needed

- CMAHC is new so can’t have everything done instantly and must prioritize:
  1) Internal functions and fundraising
  2) Membership building
  3) MAHC adoption assistance
  4) Research agenda
CMAHC, 2014
CMAHC Membership

- Membership
  - 188 members
    - If you are not sure if you have joined, ask us and we can check our list
    - Less than number attending this meeting so please sign up
An up-to-date, knowledge-based Model Aquatic Health Code (MAHC) that supports healthy and safe aquatic experiences for everyone and is used by pool programs across the U.S.
The CMAHC works to achieve this vision by:

- Collecting, assessing, and relaying national input on needed MAHC revisions back to CDC for final consideration for acceptance
- Advocating for improved health and safety at aquatic facilities
- Providing assistance to health departments, boards of health, legislatures, and other partners on MAHC uses, benefits, and implementation
- Providing assistance to the aquatics industry on uses, interpretation, and benefits of the MAHC
- Soliciting, coordinating, and prioritizing MAHC research needs
The MAHC will continue to be:

- “Owned” by CDC
- Updated by CDC after review and acceptance of CMAHC recommendations
- Posted on the CDC Health Swimming-MAHC website
CMAHC, 2014
Board of Directors

- Michael J. Beach, President, CDC
- Tracynda Davis, Vice President, National Environmental Health Assoc.
- Scot Hunsaker, Treasurer, Ardent Group
- Bob Vincent, Secretary, Florida Department of Health
- Jim Dunn, Aquatic Development Group
- CDR Jasen Kunz, CDC
- John Linn, SeaWorld Parks and Entertainment
- Colleen Maitoza, Sacramento County Environmental Management Department
- Tony Mendez, American Hotel and Lodging Assoc.
- Tim Shay, New York State Department of Health
Need someone with extensive MAHC and aquatics experience that is respected by everyone in the field

The Board is pleased to announce that it recruited the ideal candidate who started October 1, 2014 to lead the CMAHC forward
CMAHC, 2014
1st CMAHC Executive Director

- Doug Sackett, New York State Department of Health (retired)
  - 38 years experience with New York State Department of Health
    - Retired as Assistant Director, Bureau of Community Environmental Health and Food Protection
  - Former MAHC Director
  - Former MAHC Steering Committee member
  - Former Vice President and Treasurer of the Interim CMAHC Board of Directors
CMAHC, 2014
Why Are We Here Today?

- 1st Biennial CMAHC Update Meeting scheduled for October, 2015

- To hold 2015 meeting, we must organize the CMAHC operational structure now
  - Board and Executive Director need your input
Founded Philosophy Reminder
Evolution NOT Revolution; Partnership

- The CMAHC will stick with the foundational philosophy used throughout the development of the MAHC
  - Evolution NOT Revolution
  - Partnership between public health and aquatics sector

- Rationale
  - Incremental change is most likely to be adopted by state and local jurisdictions resulting in improved aquatic health and safety
  - Collective input gives the best product, greatest buy-in, and is most likely to be adopted
Right Sizing the CMAHC

- CMAHC is a small organization with fewer members than CFP
  - Can’t currently support the number of committees or size of committees that CFP uses
  - Will need to be leaner and be more efficient considering current membership
  - Can grow as needed with increasing membership
PROPOSING A CMAHC STRUCTURE AND GETTING YOUR INPUT
CMAHC Organizational Structure Strawman

- Always easier and more efficient to critique and edit than create from scratch
- Developed over months of Board of Directors meetings
  - Multiple members have observed CFP Conference
  - Current and past CFP Executive Directors presented to Board
- Discussion and decision points throughout strawman
- Absolutely NOT set in stone
- Want successful organization that works for our size, intent, and numbers
- Your input is essential to help the Board and Executive Director complete the planning so we can move forward
Membership: Eligibility

- Eligibility: Open to all so focus on enrolling partner groups to include
  - Public health/regulators
  - Aquatics industry
  - Academia
  - Consumers

- Assembly (voting group)
  - All dues-paying members can vote on CMAHC issues
Membership Dues

- Free for 2014

- Need to start charging for 2015
  - Help defray cost of operating CMAHC
  - Unique position of having a direct voice back to CDC about changing the MAHC
  - Membership dues will cover 2 years
    - Cover the time from the first day of a biennial meeting to the day before the first day of the next biennial meeting
BASIC STRUCTURAL COMPONENTS NEEDED FOR THE CMAHC
Proposed CMAHC Working Structure

Soliciting member ideas
Proposed CMAHC Working Structure

Receiving change requests
Triaging to check submission criteria
Proposed CMAHC Working Structure

Input → Change Request → Technical Review & Discussion

Technical review and discussion with membership
Proposed CMAHC Working Structure

Gathering members and giving them a voice
Proposed CMAHC Working Structure

Input → Change Request → Technical Review & Discussion → Conference Voting

Relaying recommendations back to CDC for final acceptance
Proposed CMAHC Working Structure

Committees for helping operate CMAHC (e.g., conference planning)
STEP-BY-STEP STRAWMAN DISCUSSION: INPUT AND CHANGE REQUESTS
Proposed CMAHC Working Structure

Soliciting member ideas
CMAHC Structure
Change Request Submission and Receipt

- Need timeline and deadline for submission established to give enough time to complete work before CMAHC biennial conference meeting
  - Working off CFP model that an update meeting is held every 2 years due to preparation time needed for entire process
  - Suggest starting with submission due 6 months prior to meeting
    - Means submission announcement opens 8 months before meeting
  - Encourage consensus submissions from large membership groups (i.e., WWA, IAAPA)
  - Currently don’t have an estimate of how many change requests might come in for consideration
CMAHC Structure
Change Request Submission Information

- Name and contact information
- Nature and benefit of suggested change
- Rationale and supporting data or best practice
  - Data must be included for review by committee members
- MAHC sections identified and specific wording/table/figure changes, deletions, or additions requested
  - Exact wording vs. I want to change this but no proposal how to change
- Potential ramifications for other MAHC sections
- Cons of proposal?
  - E.g., Quantitative estimates of cost increase, suitable product not available, etc.
Proposed CMAHC Working Structure

Receiving change requests
Triaging to check submission criteria
Submitted Change Requests need to go to a committee for validity check, review, and assignment to technical review group

- Meets all submission criteria
- Priority
- Triage may result in submissions being returned
- Propose 2 months for review/triage process
  - This group not final reviewers
Discussion: Input and Change Request Review Committee (30 minutes)

Change requests?
- Who can submit change requests?
- Need to be open and transparent
- Members Only? Anyone?
  - Non-members could not vote

Proposal
- Create “Change Review Request Committee”
- Appoint Chair/Vice-Chair to appoint members
- Members—how many? Discipline/location coverage (member blocks?)
- Could committee ask for changes and get resubmission by deadline?
- 2 month triage OK?
MORNING BREAK (15 MINUTES)

Jeff Ellis and Associates
WhiteWater West Industries
World Waterpark Association
STEP-BY-STEP STRAWMAN DISCUSSION: TECHNICAL REVIEW OF CHANGE REQUESTS
Proposed CMAHC Working Structure

Input → Change Request → Technical Review & Discussion

Technical review and discussion with membership
Valid Change Requests need to get technical review and determination of next steps

- Move to conference agenda: Issue a priority, complete package, well explained and supported, achievable
- Needs Further Work: Issue a priority but needs further investigation and data
  - Delegate to new CMAHC committee to work on before the next conference and re-submit
- Reject: Issue not clear, not well supported
  - Return with review comments to submitter

Propose 3 months for review/triage process.
Valid Change Requests need to get technical review and determination of next steps
- Discuss accepted Change Requests and move to meeting agenda
- Arrange for submitter presentation
- Time to listen to pros and cons
- Decide what goes to vote (or make recommendations on membership voting)
- Need to have these committees organized in such a way as to ensure they have needed technical expertise
- Additional technical expertise could be solicited for review of specific change requests as needed

CFP calls these groups Councils---suggest using same name
CMAHC Structure
Technical Review Committee(s)

- CFP has 3 Councils
  - Laws and regulations
  - Administration, education, certification
  - Science and technology

- CFP has 22 members on each council which could require 66 people immediately not counting other committees
  - Likely to be too much for CMAHC to sustain at this time
Number/Types of “Council(s)”?  
- **Ad Hoc**: Form 1 or 2 Councils depending on volunteer base, expertise, # of changes requests. Expand # as needed  
- **MAHC section**: Design and Construction; Operations and Maintenance; Policies and Management  
- **MAHC specialty**: Safety and training; Filtration and recirculation; Ventilation; Water quality; Operations; Design and construction  

“Council” Membership  
- Core group? How many? Call in additional technical consultants as needed?  
- Number on Council? Suggest 10-11 (not set in stone)  
- Representation (like partner groups?)  
- Suggest appointing Chair/Vice-chair to recruit. Like CFP 1 PH, 1 industry
Discussion: Technical Review Committee(s) (30 minutes)

Should councils be allowed/encouraged to:

- Combine similar/related change requests, or
- Substantially modify a change request (i.e. a real need was identified but the council believes the proposed change is off mark)?
- CMAHC Board recommends no modifications made but Council could submit new proposal if gap identified
- Floor modifications acceptable?

Voting and emergencies

- CMAHC Board recommends that councils make voting recommendation to membership
- CMAHC Board recommends a simple vote majority if Council membership is broad PH and industry
- CMAHC Board recommends having the ability to have an emergency meeting to address emergencies, (i.e., code correlation)
STEP-BY-STEP STRAWMAN DISCUSSION: BIENNIAL CONFERENCE AND VOTING
Proposed CMAHC Working Structure

Gathering members and giving them a voice
CMAHC Structure
Biennial Conference

- **Purpose:** There must be a way for members to meet, discuss, caucus, and vote on change requests
  - To keep the MAHC timely and up to date the membership will meet every two years to facilitate change requests
  - The first CMAHC biennial meeting will be held in October 2015
  - Subsequent meetings will be held in 2017, 2019, 2021, 2023, etc
  - The MAHC will be revised every 2 years based on membership input in the year following the last biennial meeting meaning 2016, 2018, 2020, 2022, 2024, etc

- **Registration fee to attend meeting to assist with meeting costs**
  - Depend on level of sponsorships
  - Will consider discount rate for students
CMAHC Structure
Conference Timeline

- 8 months before solicits Change Requests
- 6 months before Change Requests due
- 4 months before Change Request Review Committee reviews and assigns to appropriate Council
- 1 month before conference Council(s) complete review, decide on disposition (accept, postpone for more work, reject), set conference agenda, release to members
- 2 months after
  - Board delivers recommended MAHC changes/rationale to CDC
  - Ad hoc Committees to work on postponed requests are created and Chair, Vice-Chair assigned to recruit members
- By swim season, CDC launches next MAHC Edition
CMAHC Structure
Conference Timeline


CMAHC Structure

Voting

- CFP is a public health vote with one vote per state
  - No other groups can vote on Change Requests

- CMAHC Board think that all groups should have a voice in MAHC updates.
  - This has been the norm since we started developing the MAHC
  - Inclusive of all partners
CMAHC Structure

CMAHC Assembly Vote Weighting

- Public Health / Regulators: 50%
- Manufacturers / Suppliers: 20%
  * Including: Chemical, Equipment, Academics
- Designers / Builders: 20%
  * Including: Designers, Builders, Academics
- Management / Staff: 10%
  * Including: Consumers, Owners, Operators, Aquatics Staff, Risk Managers
STEP-BY-STEP STRAWMAN DISCUSSION: COMMUNICATION WITH CDC
Proposed CMAHC Working Structure

Input → Change Request → Technical Review & Discussion → Conference Voting

Relaying recommendations back to CDC for final acceptance
Collate all passed Change Requests that were passed by the Assembly and convey to CDC. Communication through:
- Executive Director
- Board of Directors

Board could add note to issues if the issue is troublesome: want to avoid this by working at front end of process

Board should interact with Change request committee and Councils to raise awareness about issues that could be problematic for the MAHC and CDC (moving too fast too soon, favors a specific company, etc.)
CMAHC Structure
CDC Communication Timeline

- 2 months after CMAHC Conference
  - Board delivers recommended MAHC changes/rationale to CDC
  - Ad hoc Committees to work on postponed requests are created and Chair, Vice-Chair assigned to recruit members

- By swim season, CDC launches next MAHC Edition
Discussion: Voting and CDC Communication (30 minutes)

Proposal

- Voting should allow all Assembly members to participate
- Public health should drive final decision making.
- Membership should not be able to drown out public health action
- To address all issues, propose an Electoral College-like structure where the different partner groups get a percentage of the vote
  - Weighted vote

What if Change Request is problematic?

- Board could add note to Change Request
- Board and/or Executive Director should interact with Change Request Review Committee and Councils to raise awareness about issues that could be problematic for the MAHC and CDC (moving too fast too soon, favors a specific company, etc.)
- Thoughts?
WORKING LUNCH: PICK UP FOOD AND RECONVENE IN 20 MINUTES
STEP-BY-STEP STRAWMAN DISCUSSION: STANDING COMMITTEES
Proposed CMAHC Working Structure

Input → Change Request → Technical Review & Discussion → Conference Voting

Standing Committees → Board of Directors → CDC

Committees for helping operate CMAHC (e.g., conference planning)
CMAHC Structure
Standing Committee(s)

- Standing Committees report to CMAHC Board
- CFP has relevant standing committees for
  - Audit Committee
  - Constitution and Bylaws Committee
  - Issues Committee
  - Nominating Committee
  - Program Committee
  - Resolutions Committee
  - Strategic Planning Committee
  - Meeting Planning and Local Arrangements Committee
Discussion: Standing Committee(s) (35 minutes)

What Committees are essential for progress?

- Current membership cannot support too many
- CMAHC Board suggests
  - Constitution and by-laws
  - Nominations
  - Meeting planning
  - Sponsorship
  - Research
  - Standards/Code correlation
- Set up Ad Hoc ones as needed (for issues already identified (cyanurates, recirculation))

Membership

- Suggest 10-11 (CFP 11-23)
- Representation
  - Suggest Chair/Vice-Chair split PH/industry
  - PH: 4 (state/local/federal)
  - Industry: 3 (manufacturer, operator, designer)
  - Elective: 1
OTHER POTENTIAL CMAHC ROLES
CMAHC, 2014
Other CMAHC Services?

- CFP generally sticks to updating the Model Food Code
  - Lots of other national groups handle other aspects of food safety
  - Not really the case for aquatics
- CMAHC can fill a void on a number of fronts
- Requires maturation into organization with endowment rather than dependence on support through sponsorships
  - Allows long term strategic plan, forecasting, planned growth
- NOTE: this is long-term and all can’t start overnight
  - Main focus must initially be on successfully launching biennial conference and keeping the MAHC updated
CMAHC, 2014
Other CMAHC Services?

- **Expertise**
  - Assistance requests involving MAHC adoption and interpretation

- **Guidance materials**
  - System installation
  - Risk management
  - Training
  - MAHC specific vetting of training programs
  - Pool Program guidance
  - Data collection guidance

- **MAHC promotion**
  - Identifying and reducing barriers to adoption

- **Service**
  - Providing bound copies of MAHC
Other CMAHC Services?

- **Influence**
  - Influencing discussions on basic aquatic health and safety issues
  - **Speakers Bureau**
    - Presentations at key meetings
      - Aquatics, insurance, public health, hotel/motel/lodging, apartment/condo owners
    - Booths at key trade shows
      - Aquatics

- **Research**
  - Keeper of MAHC research agenda
  - Team up with aquatics groups to fund priority research projects
    - Requires additional funds to accomplish this
CMAHC, 2014
Research Agenda

- Review of what has been posted on papers in back
- Will collate all thoughts and research priorities
  - Need a group to work through the entire research agenda and form it into research questions that can be tackled in a reasonable timeframe

- Projects need to be applied research and achievable vs. long-term basic research that requires greater resources
- Prioritize by what can impact changes in the MAHC
- Need results within 1-2 years
MAKING IT HAPPEN:
PLANNING FOR CMAHC 2015
Block the Time for CMAHC 2015 Now!
1\textsuperscript{st} CMAHC Biennial Conference

- 1\textsuperscript{st} CMAHC Biennial Conference, Scottsdale, AZ
  - October 6-7\textsuperscript{th}, 2015 (before WAHC meeting)
  - Scottsdale Plaza Resort, 480-948-5000
  - 7200 N. Scottsdale Road, Scottsdale, AZ 85253
CMAHC, 2015
1st Biennial CMAHC Conference
Timeline

- February 3 (8 months): Change Request solicitation
- April 7 (6 months): Change Requests due
- June 2 (4 months): Change Request Review Committee reviews and assigns to appropriate Council
- September 1 (1 month): Council(s) complete review, decide on disposition (accept, postpone for more work, reject), set conference agenda, release to members

What does this mean?
- We need to move rapidly on getting structure discussed in place
- Need to recruit volunteers to participate
CMAHC, 2015
1st Biennial CMAHC Conference

- Need people to sign up on volunteer sheets in back
  - Will also be asking membership list to do the same
  - Solicit also beyond this meeting and membership

- Need to list your
  - Contact information
  - Affiliation
  - Expertise
  - CMAHC role interests
  - Potential time commitment
  - Ability to attend meeting in person (needed for Council work)

- Chairs/Vice-Chairs can then use these forms to assess expertise, speak with volunteers, and select members
Discussion: Final Points to be Made (35 minutes)

- Burning questions, thoughts, new ideas, points to be made, missing issues?
CMAHC, 2014 WRAP-UP
CMAHC 2014
Don’t Forget

- Get your CEU credits
- Get your comments and votes on the research agenda papers in the back of the room
  - Livestream---send to info@cmahc.org
- Any comments or ideas you have that were not discussed write on paper in back of room
  - Livestream---send to info@cmahc.org
- Need more discussion?
  - Board will regroup outside this meeting room to continue discussion. We must vacate room since a meeting starts in here at 2:30
CMAHC 2014 Action Items

- Collate the discussion and integrate applicable information into strawman
- Develop and post working structure information on CMAHC website
- Create documents and guidance for initiating Change Request process
  - Submission forms, committee guidance, etc
- Appoint Chairs/Vice-Chairs to start selecting volunteers
- Engage members to start thinking about and writing Change Requests
- Expand and create coherent Research Agenda
The Future

- Provide assistance to state/local jurisdictions and industry on MAHC uses, benefits, and implementation
- Encourage everyone to become members of the CMAHC to drive future revisions of the MAHC
  - 121 in-person and 150 livestream registrants > 188 members
  - Consider that nominal CMAHC membership dues gives incredible value to influence the future of aquatics
- Encourage everyone to volunteer for CMAHC roles to make the process successful
- Contact the CMAHC or CDC if your jurisdiction has questions about the MAHC or MAHC adoption
- Know that with all stakeholders working together we can preserve and protect America’s greatest pastime
Thanks

- Meeting Assistance
  - Susan Wichmann (NSPF), Jocelyn Jester (NSPF), Laina Curtis (CDC)
- Board of Directors/Executive Director
- All MAHC participants for helping get us to the 1st Edition MAHC
- All attendees (in person and livestream) for showing interest
- All new CMAHC members that will be signing up as a result of this meeting
CMAHC, 2014
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